GOVERNMENT OF THE DISTRICT OF COLUMBIA

DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS

L39944



CERTIFICATE

THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this CERTIFICATE OF ORGANIZATION is hereby issued to:

SKANEATELES, LLC

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of this office to be affixed as of the 18th day of July, 2008.

LINDA K. ARGO Director

Business and Professional Licensing Administration

PATRICIA E. GRAYS

Superintendent of Corporations

Corporations Division

Adrian M. Fenty Mayor Skaneateles, LLC



District of Columbia Government

Corporations Division

PO Box 92300 Washington DC 20090

Articles of Organization of Skaneateles, LLC

Under Title 29, Chapter 10 of the District of Columbia Official Code (the DC Limited Liability Company Act of 1994), the organizer named below adopts these following Articles of Organization:

- Name the limited liability company. The name must include: LLC or Limited Liability Company; or if any
 professional services such those performed by certified public accountants, attorneys, architects,
 practitioners of the healing arts, dentists, optometrists, podiatrists, or professional engineers are part of your
 business the name must end with Professional Limited Liability Company or PLLC.
- Effective date is the date articles are delivered for filing.
- Your signature on this form indicates that the articles exist in perpetuity.

PLLCs: your signature(s) on this form indicate that all PLLC organizers, members and managers are licensed to provide the professional services for which you are organized.

4. Describe the company's purpose. If insurance is part of the purpose, prior registration with the Department of Insurance, Securities and Licensing (DISB) is required. If banking is part of the purpose, attach the DISB consent form.

Skaneateles, LLC will hold ownership interests in a number of consulting and investment firms. The consulting firms will not provide legal services and the investment firms will be limited to venture capital and private equity firms. They will not provide banking services.

Give the name and registered office address (not a PO Box) of the Registered Agent (RA) in the District. The RA must be either an
individual person who resides in the District (a business office does not qualify), or a corporation with the authority in its own articles to act
as a RA in the District. (Attach page 2, the RA-1 Form.)

Eric D. Schwerin; 3768 W Street, NW, Washington, DC 20007

Principal place of business.

1010 Wisconsin Ave, NW; Suite 705; Washington, DC 20007 (effective 9/1/08)

General Partnership / Limited Partnership Conversions only: This limited liability company formerly was the general partnership/ liability partnership known as

which was converted to a limited liability company.

If you sign this form, you agree that you understand that anyone who makes a false statement anywhere on it can be punished by criminal penalties of a fine up to \$1000, imprisonment up to 180 days, or both, under DCOC § 22-2405.

All Organizers (add more sheets, as needed)

Physical Street Address

Date

Signature

Eric D. Schwerin

3768 W Street, NW; Washington, DC 20007

7/16/08

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Mail all forms and required

Phone: (202)

Department of Consumer and Regulatory Affairs Corporations Division PO Box 92300 Washington, DC 20090 For overnight delivery send

Corporate Bank of America Attention: DC Government Wholesale Lockbox #92300 Mail Code MD4-301-18-04 225 North Calvert Street - 18# floor Baltimore, Maryland 21202

Please check dcra.dc.gov to view organizations required to register, to search business names, to get step-by-step guidelines to register an organization, to search registered organizations, and to download forms and documents. Just click on "Corporate Registrations."